

Projects Update

SUMMARY

This report provides an update on the Authority's efficiency and joint working projects.

RECOMMENDATION(S)

- 1) *The Authority is asked to note the information within this report.*

- 1. Introduction** - The waste programme has six key themes, initiated by Officers and delivered in conjunction with the constituent Boroughs to develop collaborative working in West London. A Project Board is established for governance of the programme through the Borough Partnership and the Environment Directors Board.
- 2. Data** – This is a long-term strategic project to capture and share up to date waste management data for the West London Boroughs. The work so far has enabled us to review collective performance, share strategic information and inform operational projects such as the food waste projects in the waste minimisation plan. Officers are currently drafting beta versions of reports and measurement tools to drive the information and design of new projects.
- 3. Waste Minimisation** – Officers are managing a range of projects designed to inform our ability to reduce waste by increasing recycling. Projects are led by interrogating what is remaining in the waste and our current joint target to reach 50% recycling by 2020. Food waste recycling has been rolled out to flats and data is informing our thinking on how future targets might be reached. Further details of the Waste Minimisation Projects are provided in the Waste Minimisation Update.
- 4. Collections** – A long-term project to align the collections strategy with the disposal strategy in West London to ensure we focus on reducing waste, increasing recycling and can take the maximum opportunities offered by extended producer responsibility. Borough Environment Directors identified potential benefits in a consistent approach and initiated a project to scope the extent of the possible savings and expected benefits. The model is being updated following the Resources and Waste Strategy consultations.
- 5. Procurements** – A number of joint procurement opportunities have been identified that could increase efficiency and align benefits with ongoing project aims and objectives. Details of current and upcoming procurements are in the Contracts Report. The dry recycling market is changing in response to the consistency, deposit return scheme and extended producer responsibility consultations. WLWA will support the Ealing and Harrow interim procurements using ongoing market intelligence and the WLWA dynamic purchasing system. Further detail will follow at the Sept Authority Meeting.
- 6. Household Recycling and Reuse Centre (HRRC) Harmonisation** – The HRRC Project is designed to deliver synergy savings and a consistent framework of targets and objectives to drive improved performance. A joint best practice forum is sharing lessons learnt and performance metrics. Officers are using the Authority run Twyford Abbey Road HRRC to capture data and pilot new ways of working.

Officers are currently working with four Boroughs across five sites that have been identified as participating in the harmonisation project within the next c.12months with sites expected to join as follows; Richmond (Apr 20), Ealing (two sites, Jul 20) and Hounslow (tbc).

7. Material Recycling Facility (MRF) – The project is to use a joint procurement to create new MRF capacity and a strong negotiating position in the market. Following the Resources and Waste Strategy consultations, new capacity for plastics recycling is being created by the private sector and there is some instability in the municipal dry recycling market. Officers have initiated further soft market testing to investigate and test the long-term approach needed to deliver the Boroughs' objectives. A short-term interim solution will be required for some Boroughs and this will have the added benefit of better aligning contract start and end dates.

8. Risk - Further consultations and a timetable for expected legislation is expected, related to the Resources and Waste Strategy, which must be considered during the development of all projects.

9. Financial Implications

There are no financial issues arising from this report.

10. Staffing Implications - None

11. Health and Safety Implications - None

12. Legal Implications - None

13. Joint Waste Management Strategy Implication

The Projects mentioned in this report meet the Authority's Joint Waste Management Strategy policies listed below:

Policy 7: The West London Waste Authority and constituent Boroughs will seek to provide waste management services that offer good value, that provide customer satisfaction and that meet and exceed legislative requirements.

Policy 8: The West London Waste Authority and constituent Boroughs will work together to achieve the aims of this strategy and are committed to share equitably the costs and rewards of achieving its aims.

Contact Officers	Peter Tilston, Projects Director	01895 545510
	petertilston@westlondonwaste.gov.uk	
	Emma Beal, Managing Director	01895 545515
	emmabeal@westlondonwaste.gov.uk	
	Keith Townsend, Chief Technical Advisor	07976 920 814
	keithtownsend@westlondonwaste.gov.uk	